ZAMBIA

COLLABORATIVE BEHAVIOUR PROFILE (2020)

Behaviour 1: Enhance government leadership of sector planning processes

STRENGTHS
There is a national plan approved in 5 out of 7 WASH sub-sectors. The national WASH plan includes: WASH coverage targets, specific measures to reach vulnerable groups. There is active participation in national coordination for: Drinking Water, Sanitation, Hygiene.

CHALLENGES
There is no national plan approved in 2 out of 7 WASH sub-sectors. Data are missing on the alignment of activities of all national institutions in this report. There are data missing from all largest development partners on the alignment of their activities.

Behaviour 2: Strengthen and use country systems

STRENGTHS
Public financial management includes: complete annual financial reports, procurement methods, financial management information, public sector management. Public reporting enables: integration of personnel & payroll data, timeliness of changes to personnel/payroll data, internal controls of changes, payroll audits. A number of the largest donors have reported on: support to strengthening sector systems/capacity (1)

CHALLENGES
Public financial management is weak for: public access to information, Supreme Audit institution independence. A number of the largest donors do not report on: use of country procurement systems (5), use of country financial management systems (5), support to strengthening sector systems/capacity (4).

Behaviour 3: Use one information and mutual accountability platform built around a multi-stakeholder, government-led cycle of planning, monitoring, and learning

STRENGTHS
A recent national assessment is available for: Drinking Water, Sanitation, Hygiene. National multi-stakeholder review mechanisms include: actions based on results, evidenced-based decision making. Routine monitoring and reporting includes: available routinely collected data, results accessible to all, data informed decision-making, disaggregation for assessing inequalities, an effective complaint mechanisms for WASH.

CHALLENGES
Up to 25% of partners do not report monitoring results to government in: Sanitation, Drinking Water, Hygiene.

Behaviour 4: Build sustainable water and sanitation sector financing strategies that incorporate financial data from taxes, tariffs, and transfers as well as estimates for non-tariff household expenditure

STRENGTHS
Government information is available for: expenditure reports, central government expenditure. Additional available information includes: international public transfers. Revenue estimates are available for: Drinking Water.

CHALLENGES
Government information is incomplete for: budgets, state/provincial expenditure, local government expenditure. Other incomplete sources financial information includes: external support expenditure, voluntary transfers. Revenue estimates are poorly available for: Sanitation.
**Behaviour 1:**
Enhance government leadership of sector planning processes

**GOVERNMENT**

**1.1** A regularly reviewed, government-led national plan for WASH is in place and implemented\(^{0}\)
- ✓ Urban Sanitation
- ● Rural Sanitation
- ✓ Urban Drinking-water
- ✗ Rural Drinking-water
- ✗ Hygiene Promotion
- ✓ WASH in Schools
- ✓ WASH in Health Care Facilities
- ✓ WASH Coverage targets are present\(^{\dagger}\)
- ✓ Specific measures to reach vulnerable groups exist\(^{\ii}\)

**DEVELOPMENT PARTNERS**

**1.2.1a** Support for government leadership of multi-stakeholder sector planning for WASH
- Partners indicating their participation in national coordination
  - CARE International, Germany, World Vision
- Partners supporting national level (3 = highly, 1 = limited)
  - African Development Bank (3), Germany (3), CARE International (1), WaterAid (2)
- Partners supporting decentralized level (3 = highly, 1 = limited)
  - African Development Bank (3), Germany (2), CARE International (3), WaterAid (3)

**GOVERNMENT**

**1.2a** A formal government-led multi-stakeholder national coordination mechanism exists for sector planning and review\(^{\dagger}\)
- ✓ Coordination of activities of different organizations/sectors with responsibilities for WASH
- ✓ Works on basis of agreed national plan
- ✓ Documented and publicly accessible

**DEVELOPMENT PARTNERS**

**1.2b** Support for government leadership of multi-stakeholder sector planning / WASH sector plan\(^{\dagger}\)
- Partners indicating their participation in national coordination
  - CARE International, Germany, World Vision
- Partners supporting national level (3 = highly, 1 = limited)
  - African Development Bank (3), Germany (3), CARE International (1), WaterAid (2)
- Partners supporting decentralized level (3 = highly, 1 = limited)
  - African Development Bank (3), Germany (2), CARE International (3), WaterAid (3)

**GOVERNMENT**

**1.3a.i** Activities captured in national WASH plans or aligned through mutual agreement

**DEVELOPMENT PARTNERS**

**1.3a.ii** Activities captured in national WASH plans or aligned through mutual agreement\(^{\dagger,\dagger}\)

**DEVELOPMENT PARTNERS**

**1.3b** ODA allocated to water and sanitation policy and administration and education and training\(^{\dagger,\dagger,\dagger}\)

**Legend**
- ND No data
- ✓ Yes
- ● Partially
- ✗ No

\(^{0}\) Alignment noted by government in GLAAS country survey 2018/2019
\(^{\dagger}\) Government reported data (GLAAS country survey 2018/2019)
\(^{\dagger}\) Development partner data (GLAAS ESA survey 2018/2019)
\(^{\dagger}\) Development partner data (OECD CRS-DAC)
\(^{\dagger}\) Data from Public Expenditure and Financial Accountability report (PEFA)
### Behaviour 2: Strengthen and use country systems

#### GOVERNMENT

**2.1a** Government defined public financial management and procurement systems adhere to good practices\(^{ix, x}\).

<table>
<thead>
<tr>
<th>Complete annual financial reports</th>
<th>✓</th>
</tr>
</thead>
<tbody>
<tr>
<td>Procurement methods</td>
<td>✓</td>
</tr>
<tr>
<td>Public access to procurement information</td>
<td>✗</td>
</tr>
<tr>
<td>Quality of budget and financial management information</td>
<td>✓</td>
</tr>
<tr>
<td>Quality of public sector management and quality of institutions</td>
<td>✓</td>
</tr>
<tr>
<td>Supreme Audit Institution independence</td>
<td>✗</td>
</tr>
</tbody>
</table>

#### GOVERNMENT

**2.2a** Development partners adhere to country planning processes and policies\(^{xi}\).

| Percentage of ODA spending using country procurement system(s) (5 largest donors\(^{vi}\))
<table>
<thead>
<tr>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ND United States</td>
</tr>
<tr>
<td>ND World Bank Group</td>
</tr>
<tr>
<td>ND Germany</td>
</tr>
<tr>
<td>ND Climate Investment Funds [CIF]</td>
</tr>
<tr>
<td>ND Denmark</td>
</tr>
</tbody>
</table>

**Other reporting development partners**

- 0% Japan
- 0% African Development Bank
- 0% World Vision
- 0% Bill & Melinda Gates Foundation

| Percentage of ODA using country public financial management systems (5 largest donors\(^{vi}\))
<table>
<thead>
<tr>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ND United States</td>
</tr>
<tr>
<td>ND World Bank Group</td>
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<tr>
<td>ND Germany</td>
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<tr>
<td>ND Climate Investment Funds [CIF]</td>
</tr>
<tr>
<td>ND Denmark</td>
</tr>
</tbody>
</table>

**Other reporting development partners**

- 0% Japan
- 0% African Development Bank
- 0% World Vision
- 0% Bill & Melinda Gates Foundation

#### GOVERNMENT

**2.1b** Public sector budget and expenditure reporting enables the number and cost of civil servants working at central, regional and local levels to be estimated for different sectors\(^{ix, x}\).

- Degree of integration and reconciliation between personnel records and payroll data
- Timeliness of changes to personnel records and the payroll
- Internal controls of changes to personnel records and the payroll
- Existence of payroll audits to identify control weaknesses and/or ghost workers

#### GOVERNMENT

**2.2b** Amount of ODA allocated to strengthening country systems compared to WASH infrastructure projects

**Proportion WASH ODA with participatory development and good governance (PDGG) as an objective\(^{\dagger}\)**

| ND United States | 0% | Principal objective |
| ND World Bank Group | 6% | Significant objective |
| ND Germany | 69% | Not an objective |
| ND Climate Investment Funds [CIF] | 25% | Not specified |

**Proportion of water and sanitation ODA to support strengthening sector systems / capacity (5 largest donors\(^{vi}\))**

| ND United States | 30% |
| ND World Bank Group | 7% |
| ND Germany | 100% |
| ND Climate Investment Funds [CIF] | 0% |
| ND Denmark | 0% |

**Other reporting development partners**

- 100% Japan
- 7% African Development Bank
- ND World Vision
- ND Bill & Melinda Gates Foundation
**Behaviour 3:**
Use one information and mutual accountability platform built around a multi-stakeholder, government-led cycle of planning, monitoring, and learning

### GOVERNMENT

<table>
<thead>
<tr>
<th>3.1a</th>
<th>A formal government-led multi-stakeholder review mechanism exists</th>
</tr>
</thead>
<tbody>
<tr>
<td>✗</td>
<td>A national assessment for drinking-water is available (year of latest assessment)†</td>
</tr>
<tr>
<td>✓ (2018)</td>
<td>Drinking water</td>
</tr>
<tr>
<td>✓ (2018)</td>
<td>Sanitation</td>
</tr>
<tr>
<td>● (2014)</td>
<td>Hygiene</td>
</tr>
<tr>
<td>✓</td>
<td>A review mechanism is in place to assess progress on a regular basis and results are acted upon¹</td>
</tr>
<tr>
<td>✓</td>
<td>The mechanism applies evidence-based decision-making, including consideration of agreed indicators (e.g. access, WASH related disease, WASH finance)†</td>
</tr>
<tr>
<td>Development partners that indicate being part of a mutual assessment exercise¹</td>
<td></td>
</tr>
<tr>
<td>World Vision</td>
<td></td>
</tr>
</tbody>
</table>

### GOVERNMENT

<table>
<thead>
<tr>
<th>3.1b</th>
<th>Routine monitoring systems provide reliable data to inform decision-making in WASH¹</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓</td>
<td>Routinely collected data are available on sanitation and drinking-water</td>
</tr>
<tr>
<td>●</td>
<td>Information and results are accessible to all stakeholders (i.e. data are reported in a usable format)</td>
</tr>
<tr>
<td>✓</td>
<td>Data collected are used to inform decision-making (i.e. results are incorporated into country monitoring systems or reviews and acted upon)</td>
</tr>
<tr>
<td>✓</td>
<td>Level of disaggregation allows for assessment of inequalitiesxiv</td>
</tr>
<tr>
<td>✓</td>
<td>Members of the public have an effective mechanism to file complaints regarding WASH services</td>
</tr>
</tbody>
</table>

### DEVELOPMENT PARTNERS

<table>
<thead>
<tr>
<th>3.2a</th>
<th>Data collected through partner programs feed into country monitoring systems¹</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓</td>
<td>Proportion of development partners reporting results of monitoring back to government institutions</td>
</tr>
<tr>
<td>0%</td>
<td>Sanitation</td>
</tr>
<tr>
<td>0%</td>
<td>Drinking water</td>
</tr>
<tr>
<td>0%</td>
<td>Hygiene</td>
</tr>
<tr>
<td>Donors, NGOs and civil society reporting results into country monitoring systems¹</td>
<td></td>
</tr>
<tr>
<td>✓</td>
<td>African Development Bank, WaterAid</td>
</tr>
<tr>
<td>●</td>
<td>Bill &amp; Melinda Gates Foundation, Germany, CARE International</td>
</tr>
<tr>
<td>✗</td>
<td>No data</td>
</tr>
<tr>
<td>Data not available for other development partners.</td>
<td></td>
</tr>
</tbody>
</table>

### DEVELOPMENT PARTNERS

<table>
<thead>
<tr>
<th>3.2b</th>
<th>ODA is allocated to strengthening or developing (in the absence of) monitoring and evaluation systems¹</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓</td>
<td>Development partners prioritizing support to strengthening monitoring and evaluation systems (% ODA disbursed) xv</td>
</tr>
<tr>
<td>✓</td>
<td>France (ND), WaterAid (10%)</td>
</tr>
<tr>
<td>●</td>
<td>African Development Bank (6.3%), Germany (15%), CARE International (10%)</td>
</tr>
<tr>
<td>✗</td>
<td>World Vision (ND)</td>
</tr>
<tr>
<td>Data not available for other development partners.</td>
<td></td>
</tr>
<tr>
<td>Development partners using the results from government monitoring systems</td>
<td></td>
</tr>
<tr>
<td>✓</td>
<td>African Development Bank, Germany, WaterAid</td>
</tr>
<tr>
<td>●</td>
<td>Bill &amp; Melinda Gates Foundation, CARE International</td>
</tr>
<tr>
<td>Data not available for other development partners.</td>
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</tbody>
</table>
Behaviour 4: Build sustainable water and sanitation sector financing strategies that incorporate financial data from taxes, tariffs, and transfers and estimates of non-tariff household expenditure

GOVERNMENT AND DEVELOPMENT PARTNERS

4.1 Data are available on taxes, transfers, and tariffs and their contribution to the WASH sector

- WASH budgets are available from government ministries and institutions (1 of 3 institutions)
- ✓ WASH government expenditure reports are available
- ✓ WASH expenditure data are available:
  - ✓ Central government
  - × State/provincial government
  - × Local government
  - × WASH external support
- ✓ External support expenditure are available
- × Voluntary transfers (NGO/foundations)

Revenue estimates from tariffs are available from utilities or other service providers:
- × Sanitation
- ✓ Drinking water

Non-tariff HH expenditure (self-supply) are available:
- × Sanitation
- × Drinking water

Spending published & shared with government (5 largest)

- ND United States
- ND World Bank Group
- ND Germany
- ND Climate Investment Funds [CIF]
- ND Denmark

Other development partners

- ND Japan
- ND African Development Bank
- ND World Vision
- ND Bill & Melinda Gates Foundation

DEVELOPMENT PARTNERS

4.3a Data are available on whether WASH assistance is a) on treasury or b) on budget

Donors going through national budget (disaggregated)
- No data

Proportion of total water and sanitation-related ODA
- ND Included in the national budget
- ND Channelled through the treasury
- ND Off-budget
- ND General budget support

Proportion of funding as sector budget support (5 largest)

- ND United States
- ND World Bank Group
- ND Germany
- ND Climate Investment Funds [CIF]
- ND Denmark

Other development partners

- ND Japan
- ND African Development Bank
- ND World Vision
- ND Bill & Melinda Gates Foundation

Development partners providing pooled funding

- African Development Bank, Germany, World Vision

Donors providing general budget support
- No data

GOVERNMENT

4.2 Finance plan exists and how if operations and basic maintenance is to be covered (tariffs or household)

- × Urban sanitation
- × Rural sanitation
- × Urban drinking water
- × Rural drinking water

DEVELOPMENT PARTNERS

4.3b WASH financing is predictable

Domestic absorption during last three years

- Over 75% Urban sanitation
- Over 75% Rural sanitation
- Over 75% Urban drinking water
- Over 75% Rural drinking water

External funds absorption during last three years

- Less than 50% Urban sanitation
- Less than 50% Rural sanitation
- Less than 50% Urban drinking water
- Less than 50% Rural drinking water

Development partners committed to multi-year funding under a multi-year investment strategy

- ✓ France (ND), Germany (ND), Japan (3%), WaterAid (ND), World Vision (ND)
- × African Development Bank, CARE International, World Bank Group
- × No data

Data not available for other development partners.
ABOUT THE PROFILES

The Sanitation and Water for All (SWA) global partnership identified four Collaborative Behaviours that, if jointly adopted by governments and development partners, would improve long-term performance and sustainability in the water, sanitation and hygiene (WASH) sector.

BASED ON PUBLIC DATA

The country profiles provide an overview of how both the government and development partners are applying the Behaviours. Information regarding the government and development partners is presented to highlight areas of success and to encourage mutual accountability. The 2020 country profiles are the second round of profiles for the Collaborative Behaviours and they may be further refined moving forward.

USING THE PROFILES

These profiles are intended as a resource for countries and development partners to review publicly available data. While the profiles are not completely exhaustive, by bringing together relevant available data they may provide an overall summary of how governments and development partners are working in the sector according to the public record and are a starting point for discussions on how to improve behaviours to strengthen long-term sector performance.

Because of limitations in the availability of relevant data, often due to incomplete reporting in the WASH sector, many of the profiles contain considerable data gaps. These gaps are presented to catalyse discussions, and trigger action to ensure these are addressed in future monitoring rounds.

DATA SOURCES

The primary country data sources include the GLAAS 2018/2019 survey and the Public Expenditure and Financial Accountability report (PEFA) and Country Policy and Institutional Assessment (CPIA). The main data sources for development partners in the country profiles are the GLAAS 2018/2019 External Support Agency (ESA) survey and OECD CRS-DAC. Up to the five largest donors according to the OECD CRS-DAC (2017) are highlighted throughout this country profile. In addition up to four development partners who have submitted responses to the GLAAS 2018/2019 ESA survey and/or OECD CRS-DAC or who have been highlighted by a government response in the GLAAS 2018/2019 country profile are included to highlight other development partners that have published data on their activities.

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1 A plan sets out targets to achieve and provides details on implementation (based on policies where these exist). It indicates how the responsible entity will respond to organizational requirements, type of training and development that will be provided, and how the budget will be allocated, etc. 
2 Aggregate from the cumulative score of the sub-indicators. The level of achievement is based on the total score divided by the total possible. Eighty percent or more (> = 80%) is five stars; from sixty (60%) to less than eighty percent (<80%) four stars; from forty (40%) to less than sixty percent (<60%) three stars; from twenty (20%) to less than forty percent (<40%) two stars and less than twenty percent (<20%) one star.
3 More specifics on the vulnerable groups can be found in the GLAAS 2018/2019 country survey.
4 Development partners include civil society, nongovernmental organizations, donors and others involved in aid development.
5 The percentage and the total amount indicated are based on the expenditure in 2017; Source: OECD CRS-DAC, 2017.
6 Development partner data (GLAAS country survey 2018/2019)
7 Development partner data (OECD CRS-DAC)
8 Development partner data (GLAAS 2018/2019 survey)
9 World Bank data from Country Policy and Institutional Assessment (CPIA)
10 Data for this indicator are not currently collected at the global level.
12 The percentage and the total amount indicated are based on the expenditure in 2017; Source: OECD CRS-DAC, 2017.
13 Government reported data (GLAAS country survey 2018/2019)
14 Development partner data (GLAAS 2018/2019 survey)
15 Development partner data (OECD CRS-DAC)
16 World Bank data from Country Policy and Institutional Assessment (CPIA)
17 Data for this indicator are not country specific. Source: GLAAS 2018/2019 country survey.
18 Data from Public Expenditure and Financial Accountability report (PEFA)
19 Data from the m
20 Data from Public Expenditure and Financial Accountability report (PEFA). Data from the most recent assessment available were used (2017).
21 Dimensions 4 and 5 are CPIA (Country Policy and Institutional Assessment) scores based on a 1.0 to 6.0 scale.
22 Dimensions 1-4 are PEFA (Public Expenditure and Financial Accountability) scores, based on an A to D scale (https://www.pefa.org/resources/catalog). Data from the most recent assessment available were used (2017).
23 Dimensions 1-3 and 6 are PEFA (Public Expenditure and Financial Accountability) scores, based on an A to D scale (https://www.pefa.org/resources/catalog). Data from the most recent assessment available were used (2017).
24 Inequalities are assessed for “poor populations” for water, sanitation and hygiene promotion. Source: GLAAS 2018/2019 country survey.