**Summary of decisions**

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| Decision 4 | The Steering Committee agrees on the following Scope of Ambition:  

   *In light of the adoption of the Sustainable Development Goals (see UN Document A/RES/70/1) SWA decides to embrace the integrated, universal and indivisible vision of the SDGs in its activities and efforts.*  

   *SWA recognizes that to meet its vision of sanitation, water and hygiene for all, always and everywhere SWA and its partners need to tackle a broad range of issues that are addressed in Sustainable Development Goal 6 and beyond.*  

   *In that context, SWA offers to provide a platform for the means of implementation and lead the follow-up and review of the sanitation, water and hygiene related SDG targets. In addition, SWA offers to collaborate with other partnerships and alliances where sanitation, water and hygiene contribute to other SDG targets.* |
| Decision 5 | The Steering Committee decides to adopt the document entitled “Definitions and Criteria for each SWA Constituency” with the following changes: 1) include wording to be sent by the R&L constituency and 2) change text according to CSO’s proposal. |
| Decision 6 | The Steering Committee acknowledges that the role of the Executive Chair corresponds in substance not to a consultancy but rather to a full-time job and therefore warrants a staff contract and therefore decides that the Executive Chair shall be engaged as a full staff member to reflect the commitment, status and stability required of such a leadership role. The Steering Committee requests the Secretariat to explore options for the employment of the SWA Executive Chair as a full-time staff member of either UNOPS or UNICEF at a suitably senior and politically-appropriate level and taking into account the practice in other equivalent global partnerships and to report back to the Steering Committee on options in December.  

The Steering Committee decides to engage Ms. Catarina de Albuquerque, the current Executive Chair, in a full-time capacity from November 2015 until she is employed as SWA’s Executive Chair as a full-time staff member. Therefore, the Steering Committee requests UNICEF to contract Ms. de Albuquerque on a full time basis effective immediately. |
| Decision 7 | The Steering Committee extents the mandate of the CPTT for one month and requests it to formulate a recommendation around its possible new mandate and activities, including new Terms of Reference. |
| Decision 8 | The Steering Committee to meet informally after the Ministerial Meeting in Addis in March. |
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**Action 19:** Secretariat to prepare a face-to-face Steering Committee meeting in June 2016.

**Action 20:** UN-Water to give a short overview of their recent activities at the next face-to-face Steering Committee meeting.

### Steering Committee Members
1. Ms. Catarina de Albuquerque, Executive Chair
2. Mr. Achille Kangni, Benin
3. Mr. Amjad Elhmidat, Palestinian National Authority
4. Ms. Cindy Kushner, UNICEF
5. Mr. Dibalok Singha, FANSA
6. Mr. Dick van Ginthoven, DGIS
7. Mr. Dominick de Waal, WSP/WB
8. Ms. Erma Uytewaal, IRC
9. Mr. Fousseri Palenfo, Burkina Faso
10. Mr. Jochen Rudolph, AfDB
11. Mr. Jorge Mora Portugal, FANCA
12. Mr. Keph Ombacho, Kenya
13. Mr. Leonard Tedd, DFID
14. Mr. Nelson Gomonda, AMCOW
15. Mr. Patrick Moriarty, IRC
16. Mr. Samson Shivaji, KEWASNET/ANEW
17. Mr. Samuel Ome, Nigeria
18. Mr. Thilo Panzerbieter, German Toilet Organization/EWP
19. Mr. Tinayeshe Mutazu, Zimbabwe

### Observers
20. Mr. Bruce Gordon, WHO
21. Mr. Federico Properzi, UN-Water

### Guests
22. Ms. Linda Patterson, Bill and Melinda Gates Foundation

### Secretariat
23. Ms. Amanda Marlin, Coordinator
24. Mr. Piers Cross, Senior Advisor
25. Ms. Alexandra Reis, Communications
26. Ms. Naomi Parekh, Events & Protocol
27. Ms. Jennifer Williams, CSO Advisor

### Regrets
Ms. Claudia Coria-Bustos, Mexico
Mr. Ghulam Qader, Afghanistan
Ms. Lajana Manandhar, Lumanti/FANSA
Mr. Lokuliyanage Mangalika, Sri Lanka
Mr. Messias Macie, Mozambique
Ms. Rechinsuren Batchimeg, Mongolia
DAY 1

Session 1: Overview and introductions
Catarina de Albuquerque, Executive Chair

Catarina welcomed the Steering Committee (SC), in particular the new members, and requested an introductory tour de table. She then proposed the approval of the minutes of the two most recent meetings: 16-17 June (face-to-face) and 14 September (virtual). There were no objections.

Catarina then proceeded to give an update of progress against the action points from those meetings. When briefing the SC on the High Level Political Dialogue Working Group, several SC members requested to be included, namely: Thilo Panzerbieter, Achille Kangni and Nelson Gomonda. Jorge Mora Portuguez agreed to consult with Nancy Escartin Garcia to decide on a representative from Latin America.

Catarina also informed the SC about the ongoing relationship with the new SWA Chair. The official announcement was made at the Partnership Meeting and will be followed by an organic and gradual external outreach to media and stakeholders. Mr. Rudd will draft an opinion editorial to be published ahead of the upcoming Ministerial Meeting. A SC member proposed that the Secretariat organize a meeting between two or three SC members with Mr. Rudd, to brief him on the partnership and the wider sector. Amanda agreed it was a good idea but noted Mr. Rudd’s demanding travel schedule, and suggested that it may be more practical to arrange one-on-one meetings if he travels to locations where SC members are based. She also took the opportunity to confirm that Mr. Rudd is available to attend the Ministerial Meeting in Addis Ababa between 15 and 17 March.

Catarina then proposed changes to the agenda, based on requests from different SC members and taking into consideration the information needs of new members. She suggested a merge between “Session 5. Means of Implementation & Implementing SWA’s Strategy” and “Session 6. High Level Dialogue”, and that the time previously allocated to Session 6 would become a discussion about how SWA and the SC can best support the new Chair. Also, SC member Dick van Ginhoven advised that he would be unavailable during a big portion of the meeting and requested that the majority of decisions be taken at a lunch-time Executive Session, which he was able to attend. There were no objections.

Decision 1: The Steering Committee approves the minutes of the June and September meetings.
Decision 2: The Steering Committee approves proposed changes to meeting’s agenda.
Decision 2bis: The Steering Committee decides to allow for alternates to attend SC meetings as observers and without the right to make oral interventions. Such attendance shall not have any budgetary implications for SWA.

***

Action 2: Jorge Mora Portuguez to inform the Secretariat about a Latin American representative for the High Level Political Dialogue Working Group.
Action 3: Secretariat to arrange in-person meetings between the Chair and Steering Committee members wherever possible in line with the Chair’s travel schedule.

Session 2: Briefing on methods of work of the SC
Catarina de Albuquerque
Catarina gave the group a summary of the modes of operation of the SC. She reminded members of the decision to increase the number of countries in the SC and to decrease the number for External Support Agencies. Catarina reminded the group that high-income countries can join the “Countries” constituency and that the Governing Document update was a long and intensive process, but that the outcome, although setting limits, also gives SWA’s leadership the leeway to adapt to circumstances.

The SC then discussed whether alternates should also be invited to SC meetings while not being allowed to actively participate. Some members suggested that when an alternate is able to shadow the main representative; he/she can better replace the main in future meetings. Some SC members felt that a large number of people in the room would “water down” the meaning of the meeting and that it is the responsibility of the attending representative to report back on proceedings. It was further noted that increasing the number of participants would also increase the cost of SC meetings (even if travel was not supported, venue costs would increase). The idea of power of attorney was also debated but the SC agreed that if the objective of the partnership is consensus-building, then this is better achieved through a dialogue with the full group.

The SC instructed the Secretariat to prepare a calendar for SC meetings in 2016, so that members can better plan the consultations with their respective constituencies.

Catarina then proceeded to give an overview of the new online voting process and to explain the “no objection” method of decision making for matters that are unlikely to be contentious. There were some concerns about the “no objection” method, as it was suggested that emails might be overlooked. Catarina emphasized that the Secretariat always sends these emails to the alternate as well, in order to minimize this risk, and reiterated that, considering SWA’s ambition and the role of the SC in achieving it, the expectation is that SC members be very attentive to and engaged in what is happening with SWA. She also mentioned that if, in exceptional cases, something goes wrong with the “no objection” decision there is always the possibility to fix it afterwards (e.g. the previous vote on the Civil Society constituency that followed a SC decision that left some members uncomfortable).

The SC asked the Secretariat to inform members about guests that will be attending the SC meetings in advance of the meetings. Amanda agreed and asked the SC to inform the Secretariat of any guests they would like to invite in sufficient time to allow this information to be communicated via the SC agenda which is distributed before the meetings.

**Decision 3:** The Steering Committee agrees that power of attorney should not be applied in the SWA Steering Committee.

***

**Action 4:** Secretariat to prepare and share with the Steering Committee a calendar of Steering Committee meetings for 2016.

**Action 5:** Steering Committee members to inform Secretariat of any guest they would like to invite to the Steering Committee meetings in sufficient time for this information to be included in the agenda that is circulated before the meeting.

**Action 6:** Secretariat to inform Steering Committee of any guests ahead of each Steering Committee meeting, by way of the agenda.

**Session 3: Criteria for joining SWA constituencies**

*Catarina de Albuquerque, Erma Uytewaal, Thilo Panzerbieter*
Catarina spoke of the current difficulties in assigning every partner to a constituency, considering the newly adopted Governing Document which created new constituencies. She mentioned that both the Civil Society Organizations (CSO) and Research & Learning (R&L) constituencies had worked on draft criteria. The Executive Chair and the Secretariat worked on some additional criteria for the remaining constituencies. The document “Definitions and Criteria for each SWA Constituency” was put before the SC for approval.

On behalf of the R&L constituency, Erma informed the SC that their proposal is to broaden the scope of what is considered an R&L organization for the purposes of SWA. She outlined that the R&L constituency felt that is should include not only institutions that work in support of SWA's Objective 3, but also ones that, through their mandate, enable learning and support R&L more broadly, in particular concerning the implementation of the Four Behaviours. Catarina asked Erma to send to the Secretariat the exact text to be included in the document "Definitions and Criteria for each SWA Constituency”.

The SC then discussed the difference between CSOs and Community-Based Organizations (CBOs). The group agreed that CSOs and their networks in the area of water and sanitation are groups of people working together towards ensuring access to WASH for other people. CBOs, on the other hand, grow out of the communities themselves, and focus on ensuring access to WASH for their own community members. CBOs are self-organized and self-led. The SC recognized that it would be challenging to choose a CBO that could be considered representative of CBOs generally. Catarina also pointed out that SWA currently has no CBO partners, nor have any asked to join. She asked the CSO constituency to propose CBOs that could be invited to join SWA.

On behalf of the CSO constituency, Thilo presented the SC with a proposal for membership criteria. He pointed out that the current wording in the Definitions and Criteria document is creating some debate, e.g. concerning which constituency local government organizations should belong to. The CSO’s proposal for changes to the document is the following:

“Civil society organizations and networks represent the views of citizens and communities in the various forums to ensure the outcomes of SWA reach the intended beneficiaries in terms of access to clean water and adequate sanitation. Civil society organizations have a key role in supporting governments to implement the commitments made at the High Level Meetings (HLM), bringing their own resources and creativity to the table. Civil society organizations also have the legitimacy to monitor government and donor progress to meet their commitments and hold national leaders to account.

a. This constituency includes national, international, regional and local non-profit, non-governmental organizations and networks that support SWA’s objectives;
b. All civil society organizations are encouraged to join networks “

Some SC members also called for financial communities to be invited to join SWA. Catarina asked for contact details of financial communities to be sent to the Secretariat to be invited to join SWA.

SC members also discussed the process for accepting applications from potential partners and assigning them to constituencies. They agreed that the process should be inclusive and transparent, and should respect the SC’s decision-making power. The following process was agreed upon:

1. Executive Chair sends the application to the SC for a “no objection” endorsement;
2. After endorsement, the Secretariat asks the applicant’s constituency to agree to accept the partner in their group;
3. After the agreement, the Secretariat communicates both these decisions to the new partner;
4. In case of challenge, partner to be asked to provide a statement on why it fits with the constituency;
5. If still challenged, constituency to request SC to make a final decision.

Catarina also requested that SC members make themselves available for preparatory calls with her ahead of each SC meeting. All SC members agreed to this request.

**Action 7:** R&L constituency to send wording on criteria for the "Definitions and Criteria for each SWA Constituency" document.

**Action 8:** CSO constituency to propose CBOs that could be invited to join SWA. The decision on a possible merger of the CSO and CBO constituencies will be discussed again at a future Steering Committee meeting, especially if no CBOs choose to join SWA.

**Action 9:** Steering Committee members to send Secretariat proposals for financial communities to be invited to join SWA.

**Action 10:** Steering Committee members to make themselves available for preparatory calls with Executive Chair ahead of each SC meeting.

**Session 4: SWA’s level of ambition/ scope of action**

*Catarina de Albuquerque*

Catarina presented a table (Annex) that indicated the impact that different levels of ambition would have on the partnership in general and the Secretariat in particular. The table outlined two scenarios: one where SWA would be involved in the follow-up and review of only the sanitation, water and hygiene-related (WASH) targets of the SDGs and another where it would also include the “broader water and sanitation targets”, including Water Resources and Transboundary Waters.

There was general agreement that the sector’s way of working is already focused on a broader view water and sanitation, incorporating the impacts of access to water, sanitation and hygiene (WASH) on water resources and vice versa. Many underlined the impossibility of disassociating SWA’s work from what happens up and downstream. The real questions are around the partnership’s level of involvement in these upstream and downstream issues, the resources to be put into ensuring linkages and the extent to which partners can complement the work being done by other organizations and partnerships.

The CSO constituency advised that CSO discussions held before the SC meeting, had led to a recommendation that SWA should largely be WASH-oriented, while recognizing that its work affects and is influenced by others. The challenge is to agree on a language for the SWA Strategy that reflects this, is still ambitious and is concrete enough for all partners to understand it the same way.

To better understand the practical implications of any decision about SWA’s level of ambition, the SC asked the Secretariat to create a temporary Task Team to develop a concept note on the scope, the ties with other organizations and partnerships, how exactly the different scopes would influence the ongoing, day-to-day work of the Secretariat and partners. Part of that work is to propose a diagram that visually depicts the correlation between SWA/WASH and other related sectors. The TT”s proposals should be budget-neutral so that the SC can make decisions about what is needed to achieve SWA’s Vision without budget constraints.

**Session 5: Means of Implementation & Implementing SWA’s strategy and the High Level Political Dialogue**

*Catarina de Albuquerque*
Amanda introduced a discussion about the High Level Political Dialogue (HLPD) and the role of SC members in it. There was general agreement that the HLPD should not be seen as simply a cycle of meetings, but as an ongoing process of maintaining high-level interest and dialogue at country-level. For that, SWA’s milestones must be better embedded in national processes. There was also a call for a better alignment between the HLPD and GLAAS/JMP, and a more prominent role for regional forums.

**Executive Session**

The following decisions were made during the Executive session:

**Decision 4:** The Steering Committee agrees on the following Scope of Ambition:

*In light of the adoption of the Sustainable Development Goals (see UN Document A/RES/70/1) SWA decides to embrace the integrated, universal and indivisible vision of the SDGs in its activities and efforts.*

*SWA recognizes that to meet its vision of sanitation, water and hygiene for all, always and everywhere SWA and its partners need to tackle a broad range of issues that are addressed in Sustainable Development Goal 6 and beyond.*

*In that context, SWA offers to provide a platform for the means of implementation and lead the follow-up and review of the sanitation, water and hygiene related SDG targets. In addition, SWA offers to collaborate with other partnerships and alliances where sanitation, water and hygiene contribute to other SDG targets.*

**Decision 5:** The Steering Committee decides to adopt the document entitled “Definitions and Criteria for each SWA Constituency” with the following changes: 1) include wording to be sent by the R&L constituency and 2) change text according to CSO’s proposal.

**Decision 6:** The Steering Committee acknowledges that the role of the Executive Chair corresponds in substance not to a consultancy but rather to a full-time job and therefore warrants a staff contract and therefore decides that the Executive Chair shall be engaged as a full staff member to reflect the commitment, status and stability required of such a leadership role. The Steering Committee requests the Secretariat to explore options for the employment of the SWA Executive Chair as a full-time staff member of either UNOPS or UNICEF at a suitably senior and politically-appropriate level and taking into account the practice in other equivalent global partnerships and to report back to the Steering Committee on options in December.

The Steering Committee decides to engage Ms. Catarina de Albuquerque, the current Executive Chair, in a full-time capacity from November 2015 until she is employed as SWA’s Executive Chair as a full-time staff member. Therefore, the Steering Committee requests UNICEF to contract Ms. de Albuquerque on a full-time basis effective immediately.

**Session 6: SWA’s budget**

*Catarina de Albuquerque*

Catarina explained that she was not seeking approval for the budget that she was about to present, but wanted instead to start a discussion on the current and future human and financial resources needed vis-à-vis the ambitious Strategy approved by the SC in June. Her presentation built on a similar conversation a few days earlier with donors. She stressed that she had already started to fundraise, but that she would
need to have SC approval of a budget by the end of the year that would allow her to formally initiate and develop funding requests. She noted that the SWA budget is a political statement and tool.

Amanda presented the current level of spending against the 2015 budget. She also presented the 2016 budget that had been approved in June 2015, and the 2017 and 2018 budgets that had previously been presented for information. She noted that subsequent decisions by the SC meant that these budgets were now insufficient.

Catarina then talked about the activities implemented by the Secretariat since the decisions of the June SC meeting and reminded SC members of the Secretariat’s current structure and number of staff. She gave an idea of the size and budget of similar partnerships, also hosted by agencies within the UN system, and a summary of the conversations she had had with their leadership around staff and funding. Catarina made a proposal for an increase in the Secretariat’s staff, based on SWA’s ambition, especially the SDG-related role.

Some SC members expressed disappointment at the way the proposal was presented, saying that the link between the proposed increase in staff and the anticipated increase in impact or outcomes was not explicit. They requested greater clarity around what SWA is trying to achieve, and insisted that the presentation of budget and staff needs should not be separated from a consideration of the impact of the work or the organization’s mandate. There was an agreement that SWA needed to implement a Results-Based Management Framework (RBMF) that would not only connect the Secretariat’s work to SWA’s Objectives, but would also strengthen and validate the claims to impact and success of the partnership as a whole.

The group discussed whether the Secretariat had the capacity to both organize a Ministerial Meeting in March 2016 and simultaneously develop, from scratch, a budget connected to a RBMF. The group agreed that this was indeed a challenge and that a Task Team should be created to support the Secretariat in preparing a three-year budget proposal that would be based on a RBMF. This would be presented at the next virtual SC meeting in December 2015. Catarina stressed that the issues around staff would not be solved unless the partners contribute more to SWA’s budget in terms of a higher financial commitment or in the form of secondments.

Volunteers for the Task Team to work on the budget and RBMF were: Cindy Kushner, Linda Patterson, Jochen Rudolph, Patrick Moriarty, Leonard Tedd, Achilles Kangni, Kepha Ombacho and Thilo Panzerbieter.

There were also calls for a more decentralized Secretariat that would better serve the partnership’s in-country needs. Catarina made the point that in her proposal for an extended Secretariat this was foreseen, through the appointment of five Regional Outreach Officers, who could be based in their respective regions.

**Action 11:** Secretariat to create a Task Team to prepare a budget proposal (2016-2018) based on a Results-Based Management Framework. This proposal will be discussed and presented for approval at the virtual December meeting.

**Session 7: Contractual arrangements of the Executive Chair**

This session was not needed, as a decision had been reached during the Executive Session. However, there had been a request to include in this session a consideration of how best to support, and deploy, the new Chair. There was insufficient time to discuss this issue, which will be rescheduled for a future SC meeting.

**Session 8: Private sector engagement with SWA**

*Catarina de Albuquerque*
There was insufficient time available to properly address this agenda item. However, in order to prepare for a discussion in December, UNICEF was asked to have ODI prepare a short background paper. SC members were asked to send the Secretariat their ideas for inclusion in the paper.

**Action 12:** UNICEF to ask ODI to prepare a short background paper about private sector’s engagement in the partnership for consideration in December.

**Action 13:** Steering Committee members to send to Secretariat their positions and ideas on the private sector’s engagement in the partnership.

**Session 9: Update on and future of CPTT and GMHTT**
*Dominick de Waal and Leonard Tedd*

On behalf of the Country Processes Task Team (CPTT), Dominick informed the SC that the CPTT was reaching the end of the timeline set in its Terms of Reference. The SC asked the CPPT to submit a proposal for new Terms of Reference ahead of the December meeting. There were no objections. Dominick also invited SC members and other organizations in their constituency to join the Task Team.

On behalf of the Global Monitoring Harmonization Task Team (GMHTT), Leonard Tedd gave new SC members a presentation with an overview of the GMHTT’s mandate and activities. Like Dominick, Leonard also called upon SC and their constituencies to join the group. Nelson also proposed that the group explored ways to mirror the GMHTT meetings in-country.

**Decision 7:** The Steering Committee extents the mandate of the CPTT for one month and requests it to formulate a recommendation around its possible new mandate and activities, including new Terms of Reference.

***

**Action 14:** CPTT to send Steering Committee a proposal for possible new mandate and activities, including new ToRs, ahead of December SC meeting.

**Action 15:** Steering Committee members to volunteer to join CPTT and communicate the invitation to their constituencies.

**Action 16:** Steering Committee members to volunteer to join GMHTT and to communicate the invitation to their constituencies.

**Action 17:** Leonard Tedd to circulate GMHTT presentation among Steering Committee members.

**Action 18:** GMHTT to explore ways to mirror their meetings and work in-country.

**AOB**

SC members proposed a face-to-face SC meeting at the time of the Ministerial Meeting in March 2016. Amanda cautioned against this, noting the challenges associated with thoroughly preparing for two major meetings at the same time, both for the Secretariat and the SC members. The SC agreed but did not want to miss the opportunity of a face-to-face meeting at the time of the Ministerial Meeting. Accordingly, SC members agreed to meet after the Ministerial Meeting, but only to informally undertake a de-briefing on the Meeting. The Secretariat would then prepare a face-to-face formal meeting in June.

Nelson also advised the group that African Water Week will be held in Tanzania, probably in May 2016, back-to-back with an AMCOW General Assembly.
The SC asked UN-Water to give a short overview of its recent activities at the next SC meeting.

Catarina ended the meeting by informing the SC that SC member Nancy Escartin García had approached her with the possibility of organizing a future Ministerial Meeting in Mexico, which is a clear demonstration of the engagement of the new Latin American partners.

**Decision 8:** Steering Committee to meet informally after the Ministerial Meeting in Addis in March.

***

**Action 19:** Secretariat to prepare a face-to-face Steering Committee meeting in June 2016.

**Action 20:** UN-Water to give a short overview of their recent activities at the next face-to-face Steering Committee meeting.
## ANNEX

SWA’s potential scope of engagement in SDG goals, targets and indicators – WASH, water resources or both?

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<th><strong>WASH</strong></th>
<th><strong>WASH and Water Resources and Transboundary Waters</strong></th>
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<tr>
<td>SDG</td>
<td>1.4, 1.5, 2.2, 3.1, 3.2, 3.3, 3.8, 3.9, 4.1, 4.2, 4.5, 4.7, 4.4, 5.4, 5.5, 6.1, 6.2, 6.3, 6.4, 6.8, 8.9, 9.1, 9.2, 10, 11.1, 11.3, 11.5, 11.6, 11A, 11B, 11C, 12A, 12B, 12.5, 15.5, 16.6, 17.2</td>
<td>SDG 1.4, 1.5, 2.2, 2.3, 2.4, 3.1, 3.2, 3.3, 3.8, 3.9, 4.1, 4.2, 4.5, 4.7, 4.4, 5.4, 5.5, 6.1, 6.2, 6.3, 6.4, 6.5, 6.6, 6.8, 7.2, 7A, 8.4, 8.8, 8.9, 9.1, 9.4, 9A, 10, 11.1, 11.3, 11.5, 11.6, 11.7, 11A, 11B, 11C, 12.2, 12A, 12B, 12.5, 12.6, 13.1, 13.3, 13B, 14.1, 14.2, 15.1, 15.3, 15.8, 15.9, 16.5, 16.6, 17.2</td>
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| **Purpose of SWA** | Focus on neglected subsectors: Sanitation, Hygiene, Water for domestic and personal use (water quality, accessibility, affordability, sustainability) | Focus on a wider range of issues: water, sanitation and hygiene for personal and domestic use, and beyond. |

| **Partners** | Current partners | Need for more partners [UN agencies, NGOs, learning and research institutes etc.], as well as for more staff who work on WRM and TW within the existing Countries, Multilaterals, R&L, Private Sector and Civil Society constituencies. |

| **Secretariat capacity and skills** | Executive Chair + Coordinator + 4 full-time secretariat staff, 3 part-time senior consultants [this corresponds to SWA’s current situation which is manifestly insufficient to accomplish all tasks assigned] | Executive chair, Coordinator + 1 Vice-Coordinator + 24 full-time staff, 6 part-time senior consultants (with other specialist focus areas such as water resources management, climate change, environmental issues, ecosystem protection, disaster preparedness and management, water as energy, water basin partnerships and commissions) |

| **Secretariat Host** | UNICEF | UNICEF may no longer be an appropriate host, but if they remained as host, they would need support for WRM and TW issues, to include other UN bodies, such as UN Water, UNEP, UNESCO, UNECE, IUCN – Ramsar Convention on Wetlands |

| **High Level Meetings** | 40-50 Finance ministers + 60 sector Ministers ~ 120 people | 40-50 Finance Ministers + 120 Sector Ministers ~ around 200 people |

| **Ministerial Meetings** | 200 representatives of Ministries of WASH + Health + Infrastructure | 400 representatives of Ministries of WASH + Health + Infrastructure + Environment + Foreign Affairs + Industry + Land management + urban planning |

| **Ministerial meetings – focus and frequency** | Focus on WASH | Focus is split between WASH and WRM and TW. To be effective this would have to be with separate streams, or 200 reps every year, changing the focus each year between WASH and WRM/TW. |

| **Partnership Meetings** | 120 officials and representatives of Ministries of WASH + Health + Infrastructures | 240 officials and representatives from Ministries of WASH + Health + Infrastructures + Environment + Foreign Affairs + Industry + Land management + urban development |

| **Follow up and Review** | Of WASH related targets | Of all WASH + WRM + TW related targets |

| **Interaction with other Partnerships** | SWA would continue to work with other Partnerships within and outside the WASH sector. | SWA might be intruding into work carried out by, inter alia, Global Water Partnership, World Water Council, water basin partnerships and commissions for trans-boundary water cooperation. Would have to manage a lot of information on issues on which SWA is not specialised. |

| **Implications for SWA work** | Countries table only strategic plans for WASH Country high level commitment process includes only WASH | Countries table strategic plans for WRM and WASH |

| **SWA Budget** | 2016 ~ 4 million USD [which is insufficient for our current level of effort] | 2016 ~ 14 million USD? |

*Blue*: in common (even though different dimensions are covered by WASH or WRM/TW)

*Green*: exclusive to WASH

*Red*: Exclusive to WRM and TW